



CHAS. PFIZER & CO., INC.

ESTABLISHED 1849

235 EAST 42<sup>nd</sup> STREET

NEW YORK, N. Y. 10017

MAIL CLEER

1.75 pd/hour

March 31, 1966

Mr. Dennis Paul Kessler  
69-46 198th Street  
Flushing, New York

Dear Mr. Kessler:

I enjoyed very much meeting with you and appreciated the time and effort you took to discuss your background and training.

Since your interview, your application has been carefully reviewed and I am sorry to tell you that no further action is contemplated at this time. As in all such cases, many factors were considered and the decision was a most difficult one to make.

Thank you for your interest in Pfizer and your desire to become affiliated with us.

Very truly yours,

J. A. Travis  
Personnel Assistant

JAT/moc

# CALDWELL

manufacturing company

2605 MANITOU ROAD P.O. BOX 92891 ROCHESTER, N.Y. 14602

718 - 352-3790

CABLE: CALDROC

February 20, 1986

Mr. Ted Boucher  
95 Washington Street  
Hudson, MA 61749

Dear Ted:

We are pleased you have decided to accept the position of Manufacturing Systems Specialist.

This position, as we discussed, is being newly established and is one that, from all indications, will be important to set in motion the systems and methods we need for our operations.

To confirm our financial agreement, the Company will cover your moving expenses from Hudson, Massachusetts to the Rochester area. We ask that you obtain at least two estimates and submit them to us. Normally, whomever you use for moving will be willing to bill the Company directly. You will probably need a letter from us confirming our obligation to pay. When you are ready for the letter, please let me know.

Your salary will be \$30,000 per year; you will start no later than May 15, 1986.

I have enclosed policy and benefits information for you, along with an employment application. Please fill it out and return to me.

Again, we welcome you to Caldwell. Please keep in touch and if possible we would like to have you here before May 15th.

Sincerely,



Victor J. Cypher

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Enclosures

OTHER PLANTS --


WILLIAMSPORT (HAGERSTOWN), MD. 301-223-6500

JACKSON, MISS. 601-354-0020

ENGLAND — CALDWELL HARDWARE U.K. — LEAMINGTON SPA 0926-38083

# Desiderata

(that which is to be desired)



**W**HEN you are going to be placidly amid the noise and the haste, and remember what peace there may be in silence . . . As far as possible, without surrender, be on good terms with all persons. Speak your truth quietly and clearly; and listen to others, even to the dull and the ignorant; they too have their story. Avoid loud and aggressive persons; they are vexatious to the spirit . . . If you compare yourself with others, you may become bitter or vain, for always there will be greater and lesser persons than yourself. Enjoy your achievements as well as your plans. Keep interested in your own career, however humble; it is a real possession in the changing fortunes of time . . . Exercise caution in your business affairs, for the world is full of trickery. But let this not blind you to what virtue there is; many persons strive for high ideals, and everywhere life is full of heroism . . . Be yourself. Especially do not feign affection. Neither be cynical about love; for in the face of all aridity and disenchantment, it is as perennial as the grass . . . Take kindly the counsel of the years, gracefully surrendering the things of youth. Nurture strength of spirit to shield you in sudden misfortune. But do not distress yourself with dark imaginings. Many fears are born of fatigue and loneliness . . . Beyond a wholesome discipline, be gentle with yourself. You are a child of the universe no less than the trees and the stars; you have a right to be here. And whether or not it is clear to you, no doubt the universe is unfolding as it should. Therefore be at peace with God, whatever you conceive Him to be . . . And whatever your labors and aspirations, in the noisy confusion of life, keep peace in your soul. With all its sham, drudgery and broken dreams, it is still a beautiful world. Be cheerful. Strive to be happy.

FROM "THE POEMS OF MAX EHRMANN"

